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Question No. 1

A project team member complained to the project manager that they are not sure of the latest requirements document because it was emailed to them about one week ago. They mentioned that, in the past they worked on a document for more than 20 hours only to find out later that another team member had already updated that same document but did not send them the latest revisions.

What should the project manager do to avoid this situation in the future?

- **A.** Encourage better team communication by positioning team members closer together.
- **B.** Implement a project management information system (PMIS)
- **C.** Update the communications management plan to ensure correct delivery of the latest version
- **D.** Restrict team members from sending the requirements documents via email

Answer: B

Question No. 2

A new agile team is having trouble completing tasks. There are many disputes occurring in the team. What should the agile leader do in this situation?

- **A.** Escalate the issue to the team's manager.
- **B.** Remove some of the team members.
- **C.** Review the roles and responsibilities document.
- **D.** Develop working agreements with the team.

Answer: C

Question No. 3

A project manager has just taken over a project that is halfway through its schedule. In a brief meeting with the client's key project team, the project manager receives several requests from a specific client team member who was not at the project team meeting. The requests for information seem to be for trivial information that was previously submitted in project documents.

What should the project manager do first?

- **A.** Send an email to the client team member explaining that they have the information already.
- **B.** Review the stakeholder register to gain insight into the expectations of that team member.
- **C.** Inform the client project manager that they are sending too many trivial requests.
- **D.** Update the project risk register to include potential delays in answering these requests.

Answer: B

Question No. 4

In an agile project, the project manager notices that one team member rarely reports blockers during daily check-ins. Additionally, the team member is too shy to participate in team activities and prefers to provide status updates individually to the project manager.

How should the project manager rectify this situation?

- **A.** Review team culture and the personality traits of the individual to address status update

gaps.

- **B.** Create a safe space for status updates and encourage the team to approach the project manager.
- **C.** Review the team status updates more thoroughly to address the gaps.
- **D.** Support team inclusion and change the format of status updates to email.

Answer: B

Question No. 5

A project manager is managing the scope of the project and creating a work breakdown structure (WBS) with the team members. How should the project manager organize the WBS?

- **A.** Cost oriented
- **B.** Deliverable oriented
- **C.** Customer oriented
- **D.** Team oriented

Answer: B

